



ECI Library Matters

Training, Management, Supervision, and Leadership Resources (updated)

This issue features a sampling of the hundreds of titles available from the library on training, management, supervision, and leadership. For a complete selection, please go to the library's catalog at www.texashealthlibrary.com

If you would like to borrow any of the featured library items or receive full-text articles, please contact the Library at:

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The AV Collection also contains a selection of streaming videos on training, management, supervision, and leadership. Please contact the library for logins and passwords.

In This Issue of ECI Library Matters

[Selected Training Audio Books](#) - Access these titles and many more via the library catalog at www.texashealthlibrary.com

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[Selected Management, Supervision, and Leadership Audiobooks](#) - Access these titles and many more via the library catalog at www.texashealthlibrary.com

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[Selected Management, Supervision, and Leadership DVDs](#) - The AV Collection contains audio/video resources including DVDs covering these topics and many more.

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[Selected Management, Supervision, and Leadership Websites](#) - A current selection of ECI websites featured for ease of access.

Texas Department of State Health Services

USEFUL INFORMATION

[Texas Health and Human Services](#)

HHS Office of Ombudsman:
1-877-787-8999

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CONTACT INFORMATION

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1100 W. 49th St.
P.O. Box 149347,
MC 1975 Austin,
TX 78714-9347

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Selected Training AudioBooks - Check Them Out!

Life is a series of presentations. 210 min. 2004. (AC0016).

Talk like TED: the 9 public speaking secrets of the world's top minds. 300 min. 2006. (AC0039).

Selected Training Books - Check Them Out!

As we speak: how to make your point and have it stick. Peter Myers, 2011. (BF 637 M613a 2011).

Boring to bravo: proven presentation techniques to engage, involve and inspire your audience to action. Kristin J. Arnold, 2010. (PN 4121 A756 2010).

Brilliance by design: creating learning experiences that connect, inspire, and engage. Vicki Halsey, 2011. (HD 58.8 H196 2011).

Design for how people learn. Julie Dirksen, 2012. (LC 5225 D597 2011 RHB).

Engage: the trainer's guide to learning styles. Jeanine O'Neill-Blackwell, 2012. (LC 5225 O58 2012 RHB).

NEW! Evidence-based training methods: a guide for training professionals. Ruth Colvin Clark, 2015. (HF 5549.5 T7 C594 2015).

NEW! Facilitation skills training. Kimberly Devlin, 2017. (HF 5549.5 T7 D367 2017).

HBR guide to persuasive presentations. Nancy Duarte, 2012. (HF 5718.22 D817 2012).

How to present at meetings, 3rd ed. 2012. (HF 5718.22 H847 2012).

Impossible to ignore: creating memorable content to influence decisions. Carmen Simon, 2016. (HF 5718.22 S594 2016).

Learning on demand: how the evolution of the web is shaping the future of learning. Reuben Tozman, 2012. (HF 5549.5 T7 T757 2012).

Selected Training Books (continued)

New trainer's survival guide, volumes 1-3. 2009-2011. (HM 133 N532 RHB).

The power of infographics: using pictures to communicate and connect with your audience. Mark Smiciklas, 2012. (P 93.5 S639p 2012).

The power presenter: technique, style, and strategy from America's top speaking coach. Jerry Weismann, 2009. (PN 4121 W429p 2009).

Practical approaches to early childhood professional development: evidence, strategies, and resources. 2008. (560 P898 2008 ECI).

Presentation skills 201: how to take it to the next level as a confident, engaging presenter. William R. Steele, 2009. (HF 5718.22 S814p 2009).

Presentation Zen design: simple design principles and techniques to enhance your presentations. Garr Reynolds, 2010. (HF 5718.22 R463p 2010).

Resonate: present visual stories that transform audiences. Nancy Duarte, 2010. (HF 5718.22 D812r 2010).

Scenario-based e-learning: evidence-based guidelines for online workforce learning. Ruth C. Clark, 2012. (HF 5549.5 T7 C58824 2013).

Telling ain't training: why training fails, what makes training successful, how you and your learners can achieve astonishing results, 2nd ed. Harold D. Stolovitch, 2011. (HF 5549.5 T7 s875t 2011 RHB).

The trainer's handbook of leadership development: tools, techniques, and activities. Karen Lawson, 2011. (HD 57.7 L425t 2011).

Training and leading groups. 2015. (HF 5381 N385t 2015 RHB).

Training design and delivery: a guide for every trainer, training manager, and occasional trainer. Geri E. McArdle, 2015. (LC 5225 M115t 2015).

Training from the back of the room: 65 ways to step aside and let them learn. Sharon L. Bowman, 2009. (550 B787t 2009 ECI).

Well said!: presentations and conversations that get results. Darlene Price, 2012. (HF 5718.22 P75 2012).

Selected Training eBooks - Check Them Out!

These titles and many more are available electronically. You may access them on a computer or mobile device. Use of these eBooks is restricted to employees of the Texas Health and Human Services agencies and their contractors. To view FAQs, Help Sheets, User Guides, and Tutorials, go to <http://support.epnet.com/ebooks/>. If you have any questions, please contact the library at library@dshs.texas.gov or call 512-776-7559 or toll-free 1-888-963-7111 x7559.

Advanced presentations by design: creating communication that drives action. Andrew V. Abela (2008).

This book shows how to adapt a presentation to different audience personality preferences; what role data should play and how much of it you need; how to turn your data into a story; and how to design persuasive yet comprehensible visual layouts.

Art and science of training. Elaine Beich (2017).

This book sets out to identify the perfect blend of content mastery and audience insight. It presents the science for learning and development, but it also emphasizes that training success lies in knowing what to do when things don't go as planned. Discover how top facilitators always put learners first, even when faced with exceptions to the rule - the unwilling learner, the uninformed supervisor, the inappropriate delivery medium, or the unmanageable performance challenge. Learn why you must understand people, not only content, to ensure consistently exceptional learning experiences.

Book of games and warm ups for group leaders. Leo Rutherford (2015).

Laughter and play are basic human needs that feed the soul and unleash natural creativity. The tried, tested, and proven activities in this book can be used with all ages. This book covers everything from warm-up games to verbal improvisation games, theater games, and warm-downs.

Change management training. Elaine Beich (2016).

This book presents a complete lineup of workshop resources and tools needed to conduct effective change management training. Help managers understand their expanded role, practice new management techniques, and demystify the people side of change with innovative two-day, one-day, and half-day training workshops.

E-learning by design. William K. Horton (2012).

This work details the evidence-based findings that provide practical guidelines for effective online instructional design.

Facilitating with ease: core skills for facilitators, team leaders and members, managers, consultants, and trainers, 3rd ed. Ingrid Bens (2012).

This book offers the basics of running productive meetings with confidence and includes the information needed to train others to become skilled facilitators as well. Filled with dozens of exercises, surveys, and checklists that can be used to transform anyone into an effective facilitator, this edition covers new topics such as: Why and when leaders should facilitate and how to manage neutrality, diversity, globalization, new technologies, and employee engagement.

Great webinars. Cynthia Clay (2012).

This book provides a structured approach to designing and delivering web workshops that replicate the engagement and interactivity of the classroom experience in a virtual setting. Topics covered include: preparation and content, capturing audience attention, creating and using interactive tools effectively, adult learning applications, writing objectives, and more.

How to write terrific training materials. Jean Barbazette (2013).

This book is filled with easy-to-use tools and templates that answer all the questions trainers, course designers, and subject matter experts have about what it takes to develop training materials and how they can easily create the best training program in the shortest amount of time.

Interact and engage!: 50+ activities for virtual training, meetings, and webinars. Kassy LaBorie (2015).

This book offers proven strategies for captivating your live online audience. With more than 50 activities ranging from openers and icebreakers to closers, instructional design experts present a framework for igniting online training programs, meetings, and webinars.

Kirkpatrick's four levels of training evaluation. James D. Kirkpatrick (2016). This book describes the New World Kirkpatrick Model, a powerful training evaluation methodology that melds people with metrics. Readers will discover a comprehensive blueprint for implementing the model in a way that truly maximizes your organization's results. Using these innovative concepts, principles, techniques, and case studies, you can better train people, improve the way you work, and, ultimately, help your organization meet its most crucial goals.

Leadership training. Lou Russell (2015).

Complete with effective training methodologies, this book helps you accelerate learning and leverage technology for maximum efficiency. You'll also find tools to assess leadership strengths and weaknesses. Half-day, full-day, and two-day workshop programs found in this volume make planning easy and can be tailored for the unique needs of your organization.

Performance coaching: a complete guide to best practice coaching and training, 2nd ed. Carol Wilson (2014).

Performance Coaching offers a guide to the fundamentals of coaching with an overview of all the key principles, tools, and case studies you need to develop more advanced knowledge. Using practical tools throughout and with case studies to illustrate the various cultural challenges coaches and managers can face, this book is a complete resource for developing coaching in any organization.

Project management for trainers. Lou Russell (2015).

This book offers a structured approach to moving projects from conception to completion. You'll discover how to maintain a clear focus on client goals no matter how many changes they request or how many people get involved. This book is an essential guide to building a project charter, creating a project schedule, and conducting a post-project review.

Turning learning into action: a proven methodology for effective transfer of learning. Emma Weber (2014).

Learning transfer is the missing link in training. Using conventional approaches to training, an average of just 10-20% of learning makes it back into the workplace. This book provides tools to enable trainers, buyers of training, and L&D professionals to find ways to facilitate genuine behavioral change and accountability in the workplace.

Selected Management, Supervision, and Leadership Books - Check Them Out!

The 3rd alternative. Stephen R. Covey, 2011. (BF 449 C873t 2011).

The 7 habits of highly effective people. Stephen R. Covey, 2013. (BF 637 S8 C873s 2013).

8 keys to eliminating passive-aggressiveness: strategies for transforming your relationships for greater authenticity and joy. Andrea Brandt, 2013. (WM 190 B821 2013 RHB).

The 8th habit: from effectiveness to greatness. Stephen R. Covey, 2004. (BF 697 C873 2004).

101 tough conversations to have with employees: a manager's guide to addressing performance, conduct, and discipline challenges. Paul Falcone, 2009. (HF 5549.5 E42 F182 2009 RHB).

365 ways to motivate and reward your employees every day: with little or no money. Diana Podmoroff, 2016. (HF 5549.5 I5 P742 2016).

Achieving competencies in public service: the professional edge. James S. Bowman, 2010. (JF 1351 B787 2010).

NEW! Act like a leader: think like a leader. Herminia Ibarra, 2015 (HD 57.7 I12 2015).

NEW! All in: how the best managers create a culture of belief and drive big results. Adrian Robert Gostick, 2012 (HF 5549.5 I5 G682a 2012).

NEW! Appreciative inquiry for change management: using AI to facilitate organizational development. Sarah Lewis, 2016. (HD 58.8 L676 2016 RHB).

NEW! Bargaining with the Devil: when to negotiate, when to fight. Robert Mnookin, 2010. (BF 637 M686 2010).

Best practices for training early childhood professionals. Sharon Bergen, 2009. (560 B495 2009 ECI).

The big book of team coaching games: quick, effective activities to energize, motivate, and guide your team to success. Mary Scannell, 2013. (HM 133 S283b 2013 RHB).

NEW! Big change, best path: successfully managing organizational change with wisdom, analytics, and insight. Warren Parry, 2015. (HD 58.8 P265 2015 RHB).

The boss's survival guide: workplace 911 for the toughest problems today's managers face, 2nd ed. Bob Rosner, Allan Halcrow, and Alan Levins, 2010. (HF 5549 R822b 2010).

Selected Management, Supervision, and Leadership Books -
(continued)

Bridging the soft skills gap: how to teach the missing basics to today's young talent. Bruce Tulgan, 2015. (HF 5381 T917 2015 RHB).

NEW! Bringing out the best in people: how to apply the astonishing power of positive reinforcement. Aubrey C. Daniels, 2016. (HF 5549.5 M63 D186b 2016 RHB).

The carrot principle: how the best managers use recognition to engage their people, retain talent, and accelerate performance, 2nd ed. Adrian Robert (HF 5549.5 I5 G682c 2009 RHB).

This title is also available in audio book (CA0036).

NEW! The change book: change the way you think about change. Tricia Emerson, 2011. (HD 58.8 E53 2011).

Change your questions, change your life: 12 powerful tools for leadership, coaching, and life. Marilee G. Adams, 2015. (BF 637 C4 A215c 2015).

Coaching basics. Lisa Haneberg, 2016. (HF 5549.12 H237c 2016 RHB).

Coaching families and colleagues in early childhood. Barbara E. Hanft, 2004. (LB 1775.6 H238c 2004 ECI).

Collaboration: how leaders avoid the traps, create unity, and reap big results. Morten T. Hansen, 2009. (HD 31 H249 2009).

NEW! Committed teams: three steps to inspiring passion and performance. Mario Moussa, 2016. (HD 66 M933c 2016 RHB).

The confidence code: the science and art of self-assurance what women should know. Katty Kay and Claire Shipman, 2014. (HD 6054 K39 2014 RHB).

Credibility: how leaders gain and lose it, why people demand it. James M. Kouzes, 2011. (HD 57.7 K88c 2011).

Crucial confrontations: tools for resolving broken promises, violated expectations, and bad behavior. Kerry Patterson, 2005. (HM 1121 P317c 2005).

Cultural competency for public administrators. Kristen Norman-Major, 2012. (275 C967 2012 RHB).

David and Goliath: underdogs, misfits, and the art of battling giants. Malcolm Gladwell, 2013. (BF 503 G543d 2013 RHB).

This title is also available in audio book (CA0042).

Dealing with people you can't stand: how to bring out the best in people at their worst, 3rd ed. Rick Brinkman and Rick Kirschner, 2012. (HD 42 B858d 2012 RHB).

Selected Management, Supervision, and Leadership Books -
(continued)

Doing the right thing for children: eight qualities of leadership. Maurice Sykes, 2014. (LB 1775.6 S983d 2014 ECI).

The drama-free office: a guide to healthy collaboration with your team, coworkers, and boss. Jim Warner, 2011. (HF 5549.5 E42 W282 2011 RHB).

Drive: the surprising truth about what motivates us. Daniel H. Pink, 2009. (BF 503 P655d 2009 RHB).

The early childhood coaching handbook. Dathan D. Rush, 2011. (LB 1775.6 R87 2011 ECI).

Effectively managing and leading human service organizations. Ralph Brody, 2014. (HV 41 B865e 2014).

Emotional intelligence. Daniel Goleman, 2006. (BF 576 G625e 2006 RHB). This title is also available on DVD (DD0376).

NEW! Emotional intelligence in action: training and coaching activities for leaders, managers, and teams. Marcia Hughes, 2012. (HF 5548.8 H894 2012).

NEW! Employee experience. Tracy Maylett, 2017. (HF 5549.5 M469e 2017 RHB).

Enchantment: the art of changing hearts, minds, and actions. Guy Kawasaki, 2011. (HD 30.3 K22e 2011).

NEW! The enthusiastic employee: how companies profit by giving workers what they want. David Sirota, 2014. (HF 5549.5 M6 S621e 2014).

Ethical intelligence: five principles for untangling your toughest problems at work and beyond. Bruce D. Weinstein, 2011. (HF 5387 W424e 2011 RHB).

NEW! Ethics applied. 2013. (W 50 E84 2013).

Ethics in the workplace, 3rd ed. Dean Bredeson and Keith Goree, 2012. (HF 5387 B831e 2012 RHB).

The extraordinary leader: turning good managers into great leaders. John H. Zenger, 2009. (HD 57.7 Z54e 2009).

The feedback imperative: how to give everyday feedback to speed up your team's success. Anna Carroll, 2014. (HF 5549.5 C319f 2014).

NEW! First break all the rules: what the world's greatest managers do differently, 2nd ed. (HD 38.2 B923f 2016).

NEW! The first two rules of leadership: don't be stupid, don't be a jerk. David Cottrell, 2016. (HD 57.7 C851f 2016).

Selected Management, Supervision, and Leadership Books -
(continued)

From bud to boss: secrets to a successful transition to remarkable leadership. Kevin Eikenberry, 2011. (HD 57.7 E34 2011 RHB).

From difficult to disturbed: understanding and managing dysfunctional employees. Laurence Miller, 2008. (HF 5549.5 E42 M648f 2008).

From the inside out: the power of reflection and self-awareness. Paula J. Bloom, 2007. (560.1 B655f 2007 ECI).

Give and take: a revolutionary approach to success. Adam M. Grant, 2013. (BF 637 S8 G761g 2013).

Go put your strengths to work: 6 powerful steps to achieve outstanding performance. Marcus Buckingham, 2007. (HF 5549.5 M63 B923g 2007).

Good boss, bad boss: how to be the best and learn from the worst. Robert I Sutton, 2010. (HF 5549.12 S967 2010 RHB).

Good to great and the social sectors. James C. Collins, 2005. (HD 57.7 C712s 2005).

This title is also available in audio book (AC0023).

Good to great: why some companies make the leap and others don't. James C. Collins, 2001 (HD 57.7 C712g 2001).

Great answers to tough questions at work. Michael Dodd, 2016. (HF 5718 D639 2016 RHB).

Great by choice: uncertainty, chaos, and luck: why some thrive despite them all. James C. Collins, 2011. (HF 5386 C712g 2011).

This title is also available in audio book (AC0035).

NEW! A great place to work: creating a healthy organizational climate. Paula J. Bloom, 2016. (LB 1775.6 B665g 2016 ECI).

HBR's 10 must reads on change management. 2011. (HD 58.8 H431 2011).

Hiring your first employee: a step-by-step guide. Fred Steingold, 2008. (455 S822h 2008 RHB).

How do I keep my employees motivated: the practice of empathy-based management. George Langelett, 2014. (HF 5549.5 L274h 2014 RHB).

NEW! How to be a great boss. Gino Wickman, 2016. (HD 38.2 W637 2016 RHB).

How to be exceptional: drive leadership success by magnifying your strengths. John H. Zenger, 2012. (HD 57.7 Z54 2012).

Improving the performance of government employees: a manager's guide. Stewart Liff, 2011. (JF 1601 L722 2011).

Selected Management, Supervision, and Leadership Books - (continued)

NEW! Influencer: the new science of leading change. Joseph Grenny, 2013. (BF 774 I43 2013).

Innovating Lean Six Sigma: a strategic guide to deploying the world's most effective business improvement process. Kimberly Watson-Hemphill, 2016. (HD 62.15 W339i 2016).

The inspiring leader: unlocking the secrets of how extraordinary leaders motivate. John H. Zenger, 2009. (HD 57.7 Z54i 2009).

Just promoted: a 12-month road map for success in your new leadership role. Edward Betof, 2010. (HD 38.2 B564 2010 RHB).

Leaders don't command: inspire growth, ingenuity, and collaboration. Jorge Cuervo, 2015. (HD 57.7 C965 2015).

Leadership & cultural webs in organisations: weavers' tales. Adrian McLean, 2013. (HD 58.7 M163 2013).

Leadership and self-deception: getting out of the box. 2010. (HD 57.7 L434 2010).

Leadership and the one minute manager: increasing effectiveness through situational leadership II. Kenneth H. Blanchard, 2013. (HD 57.7 B639 2013).

NEW! Leadership in action: how effective directors get things done, 2nd ed. Paula J. Bloom, 2014. (LB 1775.6 B665 2014 ECI).

Lean in: women, work, and the will to lead. Sheryl Sandberg, 2013. (HD 6054 S263 2013 RHB).

Little big things: 163 ways to pursue excellence. Thomas J. Peters, 2010. (HD 70 U5 P483i 2010).

Look, listen, and learn: reflective supervision and relationship-based work. Rebecca Parlakian, 2001. (750 P252L 2001 ECI).

Love leadership: the new way to lead in a fear-based world. John Bryant, 2009. (HD 57.7 B915 2009).

Managing and leading people through organizational change: the theory and practice of sustaining change through people. Julie Hodges, 2016. (HD 58.8 H688 2016 RHB).

NEW! Managing the unexpected: sustained performance in a complex world. Karl E. Weick, 2015. (HD 30.3 W416 2015).

Managing transitions: making the most of change, 4th ed. William Bridges, 2016. (HD 58.8 B851 2016 RHB).

Selected Management, Supervision, and Leadership Books - (continued)

NEW! Meeting the ethical challenges of leadership: casting light or shadow, 6th ed. Craig E. Johnson, 2018. (HF 5387 J66m 2018).

Mentor's guide: facilitating effective learning relationships. Lois J. Zachary, 2011. (HF 5385 Z16m 2011 RHB).

More quick team-building activities for busy managers: 50 new exercises that get results in just 15 minutes. Brian Cole Miller, 2007. (HM 133 M647m 2007 ECI).

Moving diversity forward: how to go from well-meaning to well-doing. Verna A. Myers, 2011. (HF 5549.5 M996 2011).

The new one minute manager. Kenneth H. Blanchard and Spencer Johnson, 2013. (HD 31 B639o 2013).

Nine minutes on Monday: the quick and easy way to go from manager to leader. James Robbins, 2013. (HD 57.7 J354 2013).

No fear of failure: real stories of how leaders deal with risk and change. Gary Burnison, 2011. (HD 57.7 B966n 2011).

On the edge: the art of high impact leadership. Alison Levine, 2014. (HD 57.7 L48 2014 RHB).

The one thing you need to know: about great managing, great leading, and sustained individual success. Marcus Buckingham, 2005. (HD 38.2 B923o 2005).

The orange revolution: how one great team can transform an entire organization. Adrian Robert Gostick, 2010. (HD 66 G682o 2010).

NEW! Organizational ethics: a practical approach. Craig E. Johnson, 2016. (HF 5387 J66 2016 RHB).

Own the room: discover your signature voice to master your leadership presence. Amy Jen Su and Muriel Maignan Wilkins, 2013. (HD 57.7 S82 2013 RHB).

NEW! Perfect phrases for managers and supervisors. Meryl Runion, 2010. (HD 31 R942 2010).

Practical approaches to early childhood professional development: evidence, strategies, and resources. 2008. (560 P898 2008 ECI).

A practical guide for policy analysis: the eightfold path to more effective problem solving. Eugene Bardach, 2012. (H 97 B245 2012).

NEW! A practical guide to reflective supervision. 2009. (LC 4109.3 P895 2009 ECI).

Selected Management, Supervision, and Leadership Books - (continued)

Program administrator's guide to early childhood special education: leadership, development, and supervision. Janeen McCracken, 2009. (325.1 P964 2009 ECI).

The progress principle: using small wins to ignite joy, engagement, and creativity at work. Teresa Amabile, 2011. (HF 5549.5 M63 A479 2011).

Quick brainstorming activities for busy managers: 50 exercises to spark your team's creativity and get results fast. Brian Cole Miller, 2012. (HD 53 M647 2012).

Quiet: the power of introverts in a world that can't stop talking. Susan Cain, 2012. (BF 698.3 C135 2012).
This title is also available in audio book, (AC0033).

Realworld evaluation: working under budget, time, data, and political constraints. Michael Bamberger, 2012. (H 62.5 B198 2012).

NEW! Reflective supervision and leadership in infant and early childhood programs. Mary Claire Heffron, 2010. (LC 4109.3 H461r 2010 ECI).

Respect: delivering results by giving employees what they really want. Jack Wiley, 2012. (HF 5549.5.M63 W676r 2012).

The science of successful organizational change: how leaders set strategy, change behavior, and create an agile culture. Paul Gibbons, 2015. (HD 58.8 G441s 2015).

Seven pillars of servant leadership: practicing the wisdom of leading by serving. James W. Sipe, 2009. (HD 57.7 S618 2009).

Sharing hidden know-how: how managers solve thorny problems with the knowledge jam. Katrina Pugh, 2011. (HD 30.2 P978 2011).

Smart thinking: three essential keys to solve problems, innovate, and get things done. Arthur B. Markman, 2012. (BF 441 M346s 2012).

Smart trust: creating prosperity, energy, and joy in a low-trust world. Stephen M.R. Covey, Greg Link, and Rebecca R. Merrill, 2012. (HF 5387 C873 2012 RHB).

The social worker as manager: a practical guide to success. Robert W. Weinbach, 2008. (324 W423 2008 RHB).

The speed of trust: the one thing that changes everything. Stephen M.R. Covey, 2006. (HF 5387 C873s 2006).
This title is also available in audio book (CA0028).

The starfish and the spider: the unstoppable power of leaderless organizations. Ori Brafman, 2006. (HD 50 B812 2006 MHSA).
This title is also available in audio book (CA0037).

Selected Management, Supervision, and Leadership Books -
(continued)

Start with why: how great leaders inspire everyone to take action. Simon Sinek, 2009. (HD 57.7 S615 2009).

Strengths based leadership: great leaders, teams, and why people follow. Tom Rath, 2008. (HD 57.7 R234 2008 RHB).

Supervision in early childhood education: a developmental perspective, 3rd ed. Joseph J. Caruso and M. Temple Fawcett, 2007. (LB 1775.6 C329s 2007 ECI).

Switch: how to change things when change is hard. Chip Heath, 2010. (BF 637 C4 H437 2010).

Thinking, fast and slow. Daniel Kahneman, 2013. (BF 441 K12t 2013).

The three signs of a miserable job: a fable for managers (and their employees). Patrick Lencioni, 2007. (HF 5549.5 L563t 2007).

True north: discover your authentic leadership. Bill George, 2007. (HD 57.7 G347 2007).

Trusted leader: building the relationships that make government work. Terry Newell, 2012. (JK 421 T88 2012).

Unusually excellent: the necessary nine skills required for the practice of great leadership. John Hamm, 2011. (HD 57.7 H224 2011).

The virtual manager: cutting-edge solutions for hiring, managing, motivating, and engaging mobile employees. Kevin Sheridan, 2012. (HD 66 S552 2012).

Virtuous leaders: strategy, character, and influence in the 21st century. Richard R. Kilburg, 2012. (HD 57.7 K524 2012).

The visionary director: a handbook for dreaming, organizing, and improvising in your center, 2nd ed. Margie Carter and Debbie Curtis, 2010. (560.1 C324v 2010 ECI).

What keeps leaders up at night: recognizing and resolving your most troubling management issues. Nicole A. Lipkin, 2013. (HD 57.7 L567 2013).

Who moved my cheese?: an amazing way to deal with change in your work and in your life. Spencer Johnson, 1998. (BF 637 C4 J69 1988 RHB).
This title is also available on DVD as an animated movie (DD0380).

Why employees don't do what they're supposed to do and what to do about it. Ferdinand F. Fournies, 2007. (HF 5549.12 F778w 2007).

Workplace morality: behavioral ethics in organizations. Muel Kaptein, 2013. (HF 5387 K17w 2013).

Your best just got better: work smarter, think bigger, make more. Jason W. Womack, 2012. (HF 5386 W83 2012).

Selected Management, Supervision, and Leadership eBooks - Check Them Out!

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ASTD management development handbook: innovation for today's manager.

Lisa Haneberg (2012).

Modern management professionals who are in touch with the issues, challenges, opportunities, and dynamics present in contemporary workplaces share their thinking on best management practices.

Becoming a conflict competent leader: how you and your organization can manage conflict effectively, 2nd ed. Craig E. Runde (2013).

This book combines research, conceptual models, practitioner experience, and stories that highlight core conflict competencies. Leaders will learn conflict dynamics, self-awareness, self-control, how to prevent destructive responses and foster constructive responses to conflict, and how to build conflict competent organizations.

The Center for Creative Leadership: handbook of coaching in organizations.

Douglass Riddle (2015).

This book provides actionable guidance for those designing, initiating, and implementing coaching programs.

Chess not checkers: elevate your leadership game. Mark Miller (2015). As organizations grow in volume and complexity, the demands on leadership change. This is the story of Blake Brown, newly appointed leader of a troubled company. His new mentor points out that Blake needs to play a different game. The early days of an organization are like checkers; a quickly played game with mostly interchangeable pieces. Everybody does a little bit of everything. But as the organization expands, one has to think strategically, plan ahead, and leverage every employee's specific talents, just like in a game of chess.

The compound effect: jumpstart your income, your life, your success.

Darren Hardy (2013).

Decisions shape a person's destiny. Little, everyday decisions will take one either to the life one desires or to disaster. This book is a distillation of the fundamental principles that have guided the most phenomenal achievements in work, relationships, and more.

Conflict 101: a manager's guide to resolving problems so everyone can get back to work. Susan H. Shearhouse (2011).

This book helps managers navigate relationships, build compromises and collaborations, and channel the energy of disagreements into positive results. It helps managers build trust among coworkers, harness negative emotions, encourage apologies, and use a solution-seeking approach to resolving employee differences.

Creating engaged employees: it's worth the investment. William Rothwell. (2014).

Research shows that many members of today's workforce feel overworked and underappreciated, all factors that attribute to high turnover, low customer satisfaction, increased incidences of health and safety problems, and low productivity. This book uses practical wisdom and scholarly research to suggest ways to keep employees engaged without causing burnout.

Dealing with the tough stuff: how to achieve results from key conversations. Darren Hill and Sean Richardson (2012).

Packed with practical suggestions for dealing with the tough stuff at work, this book features simple diagnostics, models, and processes that managers can put to use immediately. Readers learn how to apply a variety of tools, tips, and strategies to conduct critical conversations with empathy and assertiveness.

The effective manager. Mark Horstman (2016).

Effective managers are good at the job and good at people. Horstman explains how to combine those skills to foster team development and maintain a culture of positive productivity.

Effective succession planning: ensuring leadership continuity and building talent from within. William J. Rothwell (2010).

This book explains how to identify competencies and clarify values for both planning and managing a succession program. It tells how to plan for and quickly fill crucial vacancies at all levels. It discusses how to develop and retain top talent, and build and preserve the organization's intellectual capital.

Engaging government employees: motivate and inspire your people to achieve superior performance. Robert J. Lavigna (2013).

Government employees face enormous challenges today, including being stigmatized as underworked and overpaid. At the same time, they're being asked to solve some of our toughest issues: unemployment, security, poverty, and education. This book gives managers the tools they need to leverage the talents of government's most important resource: its people.

The first-time manager, 6th ed. Loren B. Belker and Gary S. Topchik (2011). This book covers all the fundamentals of supervision, with advice on topics including hiring and firing, leadership, motivation, and managing time and stress. It also includes how to build trust and confidence, be an active listener, manage a diverse group of individuals, conduct performance appraisals, and handle other challenges.

First-time leader: foundational tools for inspiring and enabling your new team. George B. Bradt and Gillian Davis (2012). First-time leaders get motivational and planning tools from top executive coaching firms. This book provides basic frameworks, processes, and tools to help first-time leaders and their teams deliver better results faster. Readers learn the three stages of team development, and get advice for specific leadership situations including onboarding yourself, onboarding others, and crisis management.

Selected Management, Supervision, and Leadership eBooks - (continued)

The government manager's guide to plain language. Judith Gillespie Myers (2013).

Government managers learn how to make instructions and policies clear to employees, give effective presentations, and communicate effectively with the public. In addition, government managers also learn how to use social media appropriately and effectively.

HBR's 10 must reads on managing people. (2011).

Management's most influential experts tackle topics of perennial concern to ambitious managers and leaders hungry for inspiration. Managers learn how to tailor their management styles to fit their people; motivate with more responsibility; support first-time managers; build trust by soliciting input; teach smart people how to learn from failure; and build high-performing teams.

High potential: how to spot, manage, and develop talented people at work.

Ian D. MacRae (2014).

This book provides a practical framework for managers to create a strong, strategic vision for a high-performing, high-potential workforce. It presents an accessible guide to clearly understanding and defining potential, and how to manage high-potential employees and develop their career. Case studies show how organizations have used the concepts outlined in the book to nurture future talent in the workplace and gain a real advantage.

How women are transforming leadership. Mary Lou Decosterd (2013). This book examines the stories of influential women throughout history to the present day in order to make the case that women continue to evolve leadership practices for the better. It reveals four skills that promote success and features tools and techniques for developing leadership acumen.

The ideal team player: how to recognize and cultivate the three essential virtues. Patrick Lencioni (2016).

Lencioni presents a practical framework and tools for identifying, hiring, and developing ideal team players.

Lead with purpose: giving your organization a reason to believe in itself.

John Baldoni (2012).

This book shows how to provide renewed focus and improved direction for an organization. In order to have committed employees willing to go the extra mile and work together towards a goal, they must know what their goal is. This book features practical steps a leader can take to instill a sense of purpose throughout the organization.

NEW! Leader interpersonal and influence skills: the soft skills of leadership. Ronald E. Riggio and Sheryelle J. Tan (2018).

This book explores different models, concepts, and measures of the soft skills that are so necessary for effective leadership. Learn how to use the soft skills of communication, persuasion, political savvy, and emotional intelligence to inspire, motivate, and move followers toward the accomplishment of goals.

Leadership evolution: from technical expertise to strategic leadership

Alan Patterson (2015).

Most individuals who move into leadership positions experience the modern day version of trial by ordeal. It's sink or swim. To reduce the learning curve and create a more effective process, this book describes a road map for leadership development, a series of four stages that expand personal competence as well as create a broader impact on the organization.

NEW! Leading change. John P. Kotter (2012).

John Kotter's eight-step process for managing change with positive results has become the foundation for leaders and organizations across the globe. By outlining the process every organization must go through to achieve its goals, and by identifying where and how even top performers derail during the change process, Kotter provides a practical resource for leaders and managers charged with making change initiatives work. This book serves as both visionary guide and practical toolkit on how to approach the difficult yet crucial work of leading change in any type of organization.

Leading when there's too much change. Kristin Cullen-Lester (2016). Change is nearly constant in many organizations today, often causing stress. Employees may be asked to deal with multiple initiatives at once, sometimes without knowing whether and how the changes will make their jobs easier or benefit the enterprise as a whole. How can leaders ensure that change is manageable and that employees do not feel overwhelmed and discouraged in the face of large (and small) transitions? This issue of TD at Work helps leaders prioritize change initiatives and support employees during times of transition.

Leading with cultural intelligence: the real secret to success, 2nd ed.

David Livermore (2015).

This book explains how differences in religion, values, norms, and languages affect interactions. Livermore urges those who interact with people from other cultures to plan ahead for unfamiliar cultural settings but remain flexible if actual experience differs from expectations. He provides advice on how to successfully adapt your behavior to each situation.

Love 'em or lose 'em: getting good people to stay, 5th ed. Beverly L. Kaye (2014).

Since employees who walk out the door cost their organizations up to 200 percent of their annual salaries to replace, retention is one of the most important issues facing workplaces today. This book offers twenty-six simple strategies, from A to Z, that managers can use to address their employees' real concerns and keep them engaged.

Make it matter: how managers can motivate by creating meaning. Scott Mautz (2015).

How many people find a sense of purpose in their jobs? Unfortunately, studies show that most do not. Their bodies may put in long hours, but their hearts and minds never punch in. This upbeat, original book shows how meaning-rich workplaces connect, inspire, and catapult employees into new realms of productivity and well-being.

Selected Management, Supervision, and Leadership eBooks - (continued)

Managing as a ground floor leader. Daniel J. Schwartz (2016).

How can managers ensure that employees are empowered to do their best work? What actions can managers take today to influence culture change and develop people? What are the essential questions to ask when helping an employee? This book provides real-life examples about how exhibiting certain values influences culture change that can lead to results, and lists nine characteristics of a ground floor leader.

Managing people: a practical guide for front-line managers, 4th ed. Rosemary Thomson (2015).

This book examines how the different parts of managing people fit together, while acknowledging that different contexts require different approaches and recognizing ongoing organizational, environmental, and legal changes that affect the employment framework. It recognizes the rapidly changing context in which modern front-line managers have to operate and acknowledges the increasing expectations of good leadership as a necessity. However, the book also emphasizes the need for front-line managers to understand themselves, their own management styles and attitudes, together with the importance of empathy in appreciating the perspectives of the staff that work for them.

Modern Mentoring. Randy Emelo (2015).

The author explains why all employees must be considered as potential mentors, making everyone both advisors and learners. This book offers a blueprint for success with a model that benefits more than the select few and steers clear of forcing connections between people. Emelo demonstrates that a culture in which people choose what they want to learn and whom they learn from, while increasing overall organizational intelligence, is completely within reach.

Navigating an organizational crisis: when leadership matters most. Harry Hutson (2016).

How are leaders facing a crisis supposed to handle and overcome an unknowable set of issues? This book demonstrates how effective leaders under pressure work from an understanding of the situation at hand and of their impact on others, and explains how leaders can best apply their internal strengths. It comprehensively addresses a universal and very important concern of leaders: 'How will I respond in a crisis?' This book identifies clear expectations for leadership performance in the immediate moments after an organizational shock and in the succeeding hours, days, and months. It highlights how a leader's skills and willingness to create meaning through story is an essential capability in a crisis.

Negotiation book: your definitive guide to successful negotiating, 2nd ed. Steve Gates (2016).

This book explains the importance of planning, dynamics, and strategies. It will help the reader understand the psychology, tactics, and behaviors of negotiation.

New supervisor training. Elaine Biech (2015).

Elaine Biech presents two-day, one-day, and half-day training workshops that help supervisors embrace their new roles and develop supervisory skills in five key areas: promoting communication, guiding the work, leading the workforce, coaching employee performance, and developing themselves.

No more pointless meetings: breakthrough sessions that will revolutionize the way you work. Martin Murphy (2013).

The author recommends new collaboration models to make meetings highly effective and productive. He advocates reframing workflow management activities into four broad categories and separating the responsibility of facilitating a meeting from the task of contributing content to a meeting.

Not everyone gets a trophy: how to manage generation Y. Bruce Tulgan (2009). This book provides advice for methods to encourage productivity and retention among young employees. The book provides best practices to give these employees the context they lack, teach them how to manage themselves and how to be managed, and to turn the very best into new leaders.

The now habit at work: perform optimally, maintain focus, and ignite motivation in yourself and others. Neil A. Fiore (2010).

What if working harder, stressing more, and putting in more hours aren't the secret to success? What if truly effective managers simply use more of their brain to make creative decisions, work in the zone, and live more fully in the process? This book gives readers the ability to focus on solving problems rather than seeing only obstacles.

Painless performance evaluations: a practical approach to managing day-to-day employee performance. Marnie E. Green (2006).

This book discusses performance management issues for managers and supervisors. It explains how to navigate the performance management process; how to clarify performance expectations and set goals; and how to document performance and address issues. It covers writing an evaluation and conducting the evaluation meeting.

The people manager's tool kit: a practical guide to getting the best from people. Karen Gately (2013).

People who manage people face a number of challenges, from keeping workers engaged and performing at a high level to dealing with absenteeism and bad behavior in the workplace. The author offers a suite of practical tools for optimizing staff performance and dealing with a wide variety of people issues. Avoiding all human resources jargon and complicated management theory, this straightforward how-to guide shows you practical everyday solutions to common problems.

Performance Stat potential: a leadership strategy for producing results.

Robert D. Behn (2014).

PerformanceStat is a focused effort by public executives to exploit the power of purpose and motivation, responsibility and discretion, data and meetings, analysis and learning, feedback, and follow-up, all to improve government's performance.

The practical Drucker: applying the wisdom of the world's greatest management thinker. William A. Cohen (2013).

Few thinkers have had a greater impact on business than Peter Drucker, the inventor of modern management, whose legacy continues to influence leaders around the globe. This book mines his vast body of work to pinpoint 40 applicable truths for solving real-world problems.

Practicing organization development: leading transformation and change, 4th ed. William J. Rothwell (2016).

This book explores the cutting edge of change management, leadership development, organizational transformation, and society benefit. These concepts are explored through strengths-based approaches such as: appreciative inquiry, emotionally and socially intelligent leadership, positive organization development, and sustainable enterprises.

Practical supervision: how to become a supervisor for the helping professions. Penny Henderson (2014).

As a supervisor, how do you best support growth, learning, and improved practice? This book is designed to equip all those in the helping professions who are starting out in supervision with the theoretical, practical, and psychological base needed for effective practice.

NEW! Prove it: how to create a high-performance culture and measurable success. Stacey Barr (2017).

This book is the executive guide to improving organizational performance through the practice of evidence-based leadership. With a simple methodology and a focus on practical results, this book can help you set a strategic direction that really does inspire organizational excellence; gain a true picture of your organization's performance; and master the habits that help you lead a high-performance culture.

The psychology of human leadership: how to develop charisma and authority. Michael Paschen (2014).

The book seamlessly links fundamental insights and practical approaches to address the most important leadership problems and challenges. Each of the 11 chapters takes a close look at a specific leadership aspect and explains how to develop personal leadership qualities, such as charisma, the ability to motivate others, assertiveness, and how to overcome crises and conflicts to create new structures.

Quick meeting openers for busy managers: more than 50 icebreakers, energizers, and other creative activities that get results. Brian Cole Miller (2008).

This book provides tools, activities, and advice to create an open, energetic, and relaxed atmosphere in order to set the stage for obtaining serious results at meetings. It includes ways to perform introductions, group warm ups, generate lively dialogue, split attendees into work groups, and more.

The responsible administrator: an approach to ethics for the administrative role. Terry L. Cooper (2012).

This is a practical book on public sector ethics. It includes sections on understanding ethical decision making; ethics for individual administrators, and ethics in the organization.

Seven disciplines of a leader. Jeff Wolf (2015).

Each of the seven disciplines is valuable on its own, but together they add up to more than a sum of their parts, and work synergistically to propel leaders to higher levels of effectiveness. From initiative, to planning, to community service, readers will gain insight into what separates the good from the great, and how organizations can nurture these qualities in their employees with leadership potential.

The stay interview: a manager's guide to keeping the best and brightest.

Richard Finnegan (2015).

It's the worst sort of surprise: A valued and seemingly happy employee gives her notice. Can you do anything at this point? Probably not. Could you have anticipated the departure and tried to prevent it? Absolutely. This practical guide introduces managers to a powerful new engagement and retention tool: the stay interview. Smart organizations have begun conducting these periodic reviews in order to discover why their important talent might leave and to solve any problems before they actually quit.

A team of leaders: empowering every member to take ownership, demonstrate initiative, and deliver results. Paul Gustavson (2014). Workplace teams are supposed to harness employees' talents to tackle challenges. But the reality often falls short. This book shows readers how to design systems that nurture the leadership performance of every employee.

The truth doesn't have to hurt: how to use criticism to strengthen relationships, improve performance, and promote change. Deborah Bright (2015).

Nobody likes criticism but criticism, crafted carefully and communicated skillfully, promotes trust and respect, motivates individuals, and serves as a catalyst for change. Executives, managers, and team leaders will learn to deliver the truth and have it taken as helpful, to create an atmosphere of acceptance, and learn to avoid mistakes that sabotage an exchange. They will learn how to control how they receive criticism so they benefit, even if it's badly presented. Ignoring problems or always saying nice things will only maintain the status quo. This book delivers proven techniques and tools for motivating people and triggering improvement, swiftly, and painlessly.

Virtual leadership: learning to lead differently. Ghislaine Caultat (2012). For at least two decades, people have been working together virtually, their interactions enabled and mediated by communication technology; based on years of research, this book summarizes what it takes to lead effectively in the virtual space.

What to ask the person in the mirror: critical questions for becoming a more effective leader and reaching your potential. Robert S. Kaplan (2011).

This book discusses how to learn to be a great leader. It explains vision and priorities; how to manage time; how to give and get feedback; succession planning and delegation; evaluation and alignment; and the leader as role model.

Selected Management, Supervision, and Leadership AudioBooks - Check Them Out!

5 languages of appreciation in the workplace. 390 min. 2011. (AC0031).

7 habits for managers: managing yourself, leading others, unleashing potential. 77 min. 2007. (CA0017).

The 7 habits of highly effective people: restoring the character ethic. 840 min. 2004. (CA0027).

9 traits of highly successful work teams. 174 min. 2006. (CA0009).

Invisible employee: realizing the hidden potential in everyone. 240 min. 2006. (AC0025).

Leading change. 350 min. 2007. (CA0033).

Real leadership: the 101 collection. 280 min. 2006. (CA0018).

Silos, politics, and turf wars: a leadership fable. 30 min. 2006. (AC0038).

Too many bosses too few leaders. 480 min. 2011. (AC0028).

You don't need a title to be a leader. 150 min. 2006. (CA0011).

Selected Management, Supervision, and Leadership Websites

Harvard Business Review blog: This freely accessible blog associated with the Harvard Business Review provides ideas and advice for leaders. See <https://hbr.org/>.

Leadership: The Community Tool Box includes information on leadership and management. See Part E, chapters 13-16 for leadership, management, and group facilitation tips. See <http://ctb.ku.edu/en/tablecontents/index.aspx>.

Leadership Now: The purpose of Leadership Now is to help build a community of leaders by developing people at all levels of society. See <http://www.leadershipnow.com/index.html>.

Nonprofit Organization Information: Links to valuable nonprofit resources are available from the Funding Information Center's website at <http://www.dshs.state.tx.us/fic/nonprofit.shtm>.

SBDCNet: National Information Clearinghouse gives information on the development or maintenance of small businesses. See <http://www.sbdnet.org/>.

Workforce.com is another website with tons of information. It requires free registration but after registering, you can choose to receive e-mail alerts with current human resource/management information. Links to management blogs are available. See especially the Topics portion of the website. See <http://www.workforce.com>.

Selected Management, Supervision, and Leadership DVDs - Check Them Out!

Communication skills for project and team management. 30 min. 2009. (DD0315).

Diversity in the workplace. 23 min. 2012. (DD0620).

Employee awareness series: workplace essentials. 58 min. 2013. (DV0905).

Employment relations and conflict resolution. 23 min. 2012. (DV0935).

Finding the words finding the ways: exploring reflective supervision and facilitation. 136 min. 2012. (DD0614).

Igniting bold leadership: how to create a culture of risk-taking and collaboration. 57 min. 2014. (DV0884).

Meeting management challenges. 11 min. 2012. (DV0924).

Meeting management challenges 2. 11 min. 2012. (DV0925).

Practical coach 2. 26 min. 2014. (DV0861).

Q & A ethical behavior. 14 min. 2009. (DD0793).

Reflective supervision for infant mental health practitioners. 136 min. 2012. (DD0613).

Respectful communicator. 15 min. 2011. (DV0859).

This DVD is restricted to employees of the Texas Health and Human Services agencies and their contractors.

The respectful supervisor: integrity and inclusion. 13 min. 2015. (DV0944).

This DVD is restricted to employees of the Texas Health and Human Services agencies and their contractors.

The respectful supervisor: motivating and retaining employees. 11 min. 2015. (DV0945).

This DVD is restricted to employees of the Texas Health and Human Services agencies and their contractors.

Take ten volume 2: ten minute leadership lessons for teams. 100 min. 2012. (DD0747).